SELF-DIRECTED SEMI-INDEPENDENT AGENCY REPORT



TEXAS REAL ESTATE COMMISSION

NOVEMBER 1, 2018

SELF-DIRECTED SEMI-INDEPENDENT AGENCY REPORT

TEXAS REAL ESTATE COMMISSION Austin, Texas

November 1, 2018

DOUGLAS E. OLDMIXON EXECUTIVE DIRECTOR



Protecting Texans' Dreams

TREC Commissioners

Avis G. Wukasch Chair

Adrian A. Arriaga Vice Chair

T.J. Turner Secretary

Bob Leonard

Jan Fite Miller

Rayito Stephens

Chart Westcott

DeLora Wilkinson

Micheal Williams

Douglas E. Oldmixon Executive Director



TALCB Board Members

Jamie S. Wickliffe Chair

Martha Gayle Reid Lynch Vice Chair

Earl "Buster" Renfrow Secretary

Clayton P. Black

Chance Bolton

James J. Jeffries

Tony F. Peña

Alejandro Sostre-Odio

Joyce A. Yannuzzi

Douglas E. Oldmixon Commissioner November 1, 2018

Honorable Greg Abbott, Governor Honorable Jane Nelson, Chair, Senate Finance Committee Honorable John Zerwas, Chair, House Appropriations Committee Ms. Ursula Parks, Director, Legislative Budget Board

Greetings:

As a Self-Directed Semi-Independent agency, The Texas Real Estate Commission together with the Texas Appraiser Licensing & Certification Board respectfully submits the following information required by Texas Occupations Code Section 1105.005 (c):

(1) The salary for all agency personnel and the total amount of per diem expenses and travel expenses paid for all agency employees as of August 31, 2018:

Total Agency Salaries	\$6,543,187.14
Total per diem and travel expenses for	
agency employees	\$43,911.76

(2) The total amount of per diem expenses and travel expenses paid for each member of the Texas Real Estate Commission, the Texas Appraiser Licensing & Certification Board, the Texas Real Estate Inspector Committee, and the Texas Real Estate Commission Broker/Lawyer Committee as of August 31, 2018:

Texas Real Estate Commission members:									
	Travel	Per Diem							
Arriaga, Adrian A	\$8,124.64	\$525							
Jones, Bill		150							
Leonard, Bob	838.62	900							
Martinez, Weston		75							
Miller, Jan Fite	1,064.98	0							
Stephens, Rayito		300							
Turner, Thomas (T.J.)		450							
Wilkinson, De Lora	1,945.99	375							
Williams, Michael		375							
Wukasch, Avis G.	1,768.65	375							
Total Travel and Per Diem	\$13,742.88	\$3,525							



Protecting Texans' Dreams

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Douglas E. Oldmixon Commissioner

Texas Appraiser Licensing & Certification Board members:								
	Travel	Per Diem						
Black, Clayton P	\$2,352.78	\$225						
Bolton, Chance		375						
Jeffries, James J		300						
Reid Lynch, Martha Gayle	3,881.83	300						
Sostre-Odio, Alejandro		300						
Wickliffe, Jamie	1,306.83	300						
Yannuzzi, Joyce A	1,099.89	300						
Total Travel and Per Diem	\$8,641.33	\$2,100						

Texas Real Estate Commission Broker/Lawyer Committee:						
	Travel					
Keebaugh, Lori	\$1,395					

- (3) An excerpt from the agency's strategic plan and the 2019 annual budgets of the commission and the board.
- (4) A listing of FY2019 Budgeted Monthly Salary Rates by Position.
- (5) Exhibits A1, A2, I1, I2, J1, K1, and K2 from the agency's FY2018 Annual Financial Report detailing all revenue received and all expenses incurred by the agency in the previous 12 months.

If you have any questions, please contact Melissa Huerta at 512.936.3616.

Sincerely,

Douglas E. Oldmixon Executive Director

DEO/mkh

Enclosures

Mission of the Texas Real Estate Commission & Texas Appraiser Licensing and Certification Board

Our agency protects consumers of real estate services in Texas by ensuring qualified and ethical service providers through upholding high standards in education, licensing, and regulation. We oversee the providers of real estate brokerage, appraisal, inspection, home warranty, timeshares and right-of-way services, thereby safeguarding the public interest while facilitating economic growth and opportunity across Texas.

Agency Philosophy:

To achieve this mission, our agency:

- provides exceptional customer service that is accessible, responsive and transparent;
- demands integrity, accountability and high standards, of both license holders and ourselves; and
- strives continuously for effectiveness, efficiency and excellence in our performance.

Agency Motto:

Protecting Texans' Dreams

Agency Operational Goals and Action Plan

GOAL I ENSURE STANDARDS

To protect the public by ensuring license holders meet the educational, ethical, and legal requirements to provide real estate services in Texas. (Texas Occupations Code, Chapters 1101, 1102, 1103, 1104, and 1303, and Texas Property Code, Chapter 221)

SPECIFIC ACTION ITEMS TO ACHIEVE YOUR GOAL

- The Education & Licensing Services Division of the Texas Real Estate Commission (the Commission) and Texas Appraiser Licensing & Certification Board (the Board) ensures compliance with all educational, experience, examination and application requirements through the accurate and timely review and process of applications, renewals, informational changes and histories for real estate brokers or sales agents, appraisers, appraisal management companies, inspectors, and easement or right-of-way registrants.
- 2. Real estate broker, sales agent, inspector and appraiser applicants must complete qualifying (prelicense) education to meet education requirements. In addition, real estate brokers, inspectors and appraisers must satisfy experience requirements as required by statute to ensure competency.
- 3. We are committed to ensure license holders receive quality education through oversight of real estate education, including the registration of broker, sales agent and inspector education providers, instructors, and courses for both qualifying and continuing education. Pursuant to legislative requirements, the Commission has established a method for calculating the exam passage rates for Commission approved education providers who offer qualifying real estate and inspector courses. To ensure that quality education is provided to applicants and license holders who offer real estate services, these education providers are ranked based on first time passage rates. An education provider whose ranking is subject to disapproval or revocation when filing an application for subsequent approval will be disapproved to offer courses for that license category.
- 4. Real estate broker, inspector, and appraiser applicants must pass a comprehensive exam to help ensure they provide competent real estate services after obtaining a license.
- 5. After the exam is passed and prior to the issuance of a license, an applicant must undergo a criminal history background check which is reviewed by the Standards & Enforcement Services divisions of the Commission and Board to determine if an applicant's honesty, trustworthiness, and integrity meets statutory and legal requirements. A license is issued only if an applicant meets these standards. To ensure continued protection for the citizens of Texas, a follow-up criminal history background check is performed each time a license is renewed.
- 6. License holders are issued a two-year license and must complete continuing education prior to each renewal to further support the license holder's development of skill and competence in providing real estate services to Texas consumers.
- 7. Through its relationship with the Real Estate Center at Texas A&M University, the Commission has created three non-elective continuing education courses that are mandatory for sales agents and certain real estate brokers to complete during each renewal period. These non-elective courses provide consistent delivery of current and relevant information on real estate brokerage services, ethical behavior and supervisory responsibilities for brokers as well as legal updates that emphasize

the most recent trends, developments, case studies, complaints, laws, statutes, regulations, disciplinary actions, and court cases as they relate to Texas real estate license holders. Inspector continuing education requirements include the completion of a non-elective Standards of Practice Review and a Legal & Ethics course that is specific to inspectors during each renewal period; and appraiser continuing education must include the completion of a USPAP Update course for each renewal that is current to the profession.

DESCRIBE HOW YOUR GOAL OR ACTION ITEMS SUPPORTS EACH STATEWIDE OBJECTIVE

1. Accountable to tax and fee payers of Texas.

Through the efficient use of personnel and diligent oversight of costs associated with filing fees, the Commission and Board have been successful in reducing application and renewal fees and providing prompt and efficient service to license holders who are Texas citizens. To further reduce the cost of applying, renewing, or making changes to license holder information or supervisory relationships, applicants and license holders are also encouraged to file applications or changes online in lieu of submitting paper applications which require a paper filing fee.

2. Efficient such that maximum results are produced with a minimum waste of taxpayer funds, including through the elimination of redundant and non-core functions.

During Fiscal Year 2017, the Education & Licensing Services division processed approximately 30,100 original applications with 19 full-time employees. As of February 2018 the division processed approximately 12,608 original real estate applications with six months remaining in this fiscal year. The division also approves and is currently managing 411 Continuing Education (CE) providers; 49 Qualifying (pre-licensure) education providers; and approximately 2,371 instructors of real estate education. The division reviewed 2,822 qualifying and CE courses during fiscal year 2017 and has reviewed 1,937 during the first seven months of this fiscal year. Prior to January 2015 this division was also responsible for the data entry of continuing education for all license holders. Since that date a continuing education posting system has been implemented that enables real estate education providers to post continuing education to the system themselves within ten days of a student's course completion which enables license holders to renew more promptly and efficiently. In addition, through the use of consistent training techniques and cross-training of staff members we are able to maintain the quantity and quality of processing.

3. Effective in successfully fulfilling core functions, measuring success in achieving performance measures and implementing plans to continuously improve.

The division has experienced an increase in applications and an 11% increase in the number of license holders since 2015. As of August 31, 2017, there were 182,615 real estate sales agents, brokers, inspectors and easement and right-of-way registrants and 6,096 certified or licensed Texas real estate appraisers. Staff recommendations to improve efficiency have enabled us to streamline our processes and functionality. As we receive new applications and as current license holders renew, make inquiries or changes to information, the division is committed to process all documents received in a timely fashion. The ability for applicants and license holders to file applications online allows for immediate receipt of an application and more prompt and efficient processing of an application or license holder's supporting documents. Application supporting documents are forwarded to a dedicated email address at documents@trec.texas.gov to allow immediate access to division staff for processing.

4. Providing excellent customer services.

This division has three staff persons assigned each day to respond to emails and telephone calls that are specific to the processing of applications and renewals within the division. All staff are trained and rotate this responsibility and provide accurate and complete information to applicants, license holders, and internal staff. They are required to respond to emails and telephone calls within 24 hours and must make notes in the computer system summarizing their response to calls or the content of their emails for use by other agency staff.

5. Transparent such that agency actions can be understood by any Texan.

The Commission and Board maintains websites and publishes a newsletter to communicate and keep license holders and Texans informed of Commission and Board actions. The public may also access Commission and Board meetings through live streaming provided by the Agency.

DESCRIBE ANY OTHER CONSIDERATIONS RELEVANT TO YOUR GOAL OR ACTION ITEM

The Agency is working with the Facilities Commission and other stakeholders to seek additional options for reducing the occupancy expenses of the Agency while allowing for an enhanced development of state resources. This search includes the potential development of an alternate facility for the Agency on the highly restricted Lot 19 in the Capitol Complex. Innovative alternatives are being explored.

GOAL II ENFORCE REGULATIONS - TREC

To safeguard the public interest by effectively and efficiently enforcing the laws and rules of the Agency in a fair and consistent manner. (Texas Occupations Code, Chapters 1101, 1102, 1103, 1104, and 1303, and Texas Property Code, Chapter 221)

SPECIFIC ACTION ITEMS TO ACHIEVE YOUR GOAL

The Texas Real Estate Commission's Standards & Enforcement Services division ("SES" or "the division") handles a high volume of signed, written complaints from the public and license holders, as well as a smaller number of staff-initiated complaints. Importantly, the Agency cannot accept anonymous complaints or conduct covert investigations.

The complaints primarily concern alleged statutory and administrative violations by brokers, sales agents, and inspectors, or alleged violations by unlicensed persons engaging in activities for which a license is required. A small number of complaints also concern education providers and instructors, as well as easement or right-of-way certificate holders. In addition, the division oversees timeshare developers (discussed further below) and residential service companies (discussed further below).

DESCRIBE HOW YOUR GOAL OR ACTION ITEMS SUPPORTS EACH STATEWIDE OBJECTIVE

1. Accountable to tax and fee payers of Texas.

The Texas Real Estate Commission is committed to the protection of the citizens of Texas. SES accomplishes this through timely, fair, and consistent enforcement of The Real Estate License Act, Commission rules, Chapter 1102 of the Texas Occupations Code (governing real estate inspectors), the Texas Timeshare Act, and the Residential Service Company Act. In addition, TREC SES oversees the sanctions of license holders and unlicensed persons who have violated various regulatory requirements.

2. Efficient such that maximum results are produced with a minimum waste of taxpayer funds, including through the elimination of redundant and non-core functions.

From Fiscal Year 2013 through Fiscal Year 2017, the number of complaints received increased from 2086 complaints to 4561 complaints. Despite this 119 percent increase in complaints received, the SES division has maintained or lowered the number of staff positions.

As of May 2018, the SES division has 27.6 staff positions. In Fiscal Year 2013, the division had 28 staff positions. During this same period, the number of complaints resolved increased from 2124 complaints closed to 4071 complaints closed.

These increases occurred without increase the age of cases. As of August 31, 2017, over 96 percent of complaints were less than a year old. Out of 1606 open complaints, there were zero cases were over two years old.

3. Effective in successfully fulfilling core functions, measuring success in achieving performance measures and implementing plans to continuously improve.

During FY 2017, the division opened 4561 cases and closed 4071 cases. While most complaints from the public relate to the purchase, lease, or inspection of a home, a complaint may also include allegations ranging from misleading advertising to criminal history to unlicensed activity. Some complaints are closed with no action taken because of a lack of agency jurisdiction or lack of evidence. Once it is determined that the complaint is within the Agency's jurisdiction, the Agency notifies the license holder or other respondent, gives the person an opportunity to respond, and investigates the complaint. The division completes almost all investigations within six months of receipt of the complaint.

The division also implements standards, reviews certain applications for a license, and makes determinations of moral character to assess the honesty, trustworthiness, and integrity of applicants. In FY 2017, the division reviewed and closed 1864 application investigation cases and moral character determination cases. Most involved an applicant's criminal history.

TREC SES also administers the Texas Timeshare Act. The Act requires a developer that desires to offer a timeshare interest for sale to a Texas resident to register the plan with the Agency regardless of the location of the timeshare that is the subject of the plan. The division reviews the registration, and any amendment application, to ensure that it meets the requirements of the Act. TREC will not register a timeshare plan until the plan fully complies with the Act.

In addition to the Timeshare Act, the Agency administers the Residential Service Company Act. That Act requires the Agency to license any company wishing to offer a home warranty covering existing residential property in Texas. TREC SES monitors residential service companies licensed to conduct business in this state to ensure compliance with the Act, including a company's ability to meet financial obligations to Texas contract holders, and assists consumers with any issues related to claim delays or denials. As of August 31, 2017, there were 46 licensed residential service companies in Texas.

4. Providing excellent customer services.

Each day, Standards & Enforcement Services assigns one lawyer to respond to phone and email inquiries. A phone call must be responded to within four hours and an email within one business day. In addition, the division has a dedicated email address (enforcement@trec.texas.gov), and phone number (512-936-3005). Further, the division has an email address dedicated only to standards issues (application and moral character determinations) (standards@trec.texas.gov). The division also employs an ombudsman to respond to residential service company issues.

In addition, as described above, SES resolves thousands of cases, almost all of which are resolved within a year. The division also provides a great deal of information on its website and in the materials at quarterly commission meetings.

5. Transparent such that Agency actions can be understood by any Texan.

The Agency maintains a website with a wealth of information (www.trec.texas.gov). On that website, Standards & Enforcement Services maintains information on complaints under "How to File a Complaint" under the "Public" drop-down menu. Other complaint-related information on the website includes information on disciplinary actions and a detailed list of frequently asked questions. The website also discusses and links to the relevant statutes and all commission rules. Further, the division contributes articles that discuss various enforcement-related issues.

DESCRIBE ANY OTHER CONSIDERATIONS RELEVANT TO YOUR GOAL OR ACTION ITEM

Consumer educational disclosures and standard forms required by the Agency to be delivered to customers and clients of license holders will be written in simpler language and strongly branded to increase awareness of the regulatory agency to which complaints may be made. Educational requirements of real estate inspectors under Chapter 1102 are also being reviewed to align them more appropriately with other jurisdictions and focus better on quality versus quantity. Potential for elimination of duplicative consumer protection financial safeguards in Ch. 1102 is also being considered.

GOAL II ENFORCE REGULATIONS - TALCB

To safeguard the public interest by effectively and efficiently enforcing the laws and rules of the Agency in a fair and consistent manner. (Texas Occupations Code, Chapters 1101, 1102, 1103, 1104, and 1303, and Texas Property Code, Chapter 221)

SPECIFIC ACTION ITEMS TO ACHIEVE YOUR GOAL

The Texas Appraiser Licensing and Certification Board's Standards & Enforcement Services Division ("TALCB SES" or "the division") investigates and resolves a high volume of signed, written complaints from the public, industry stakeholders and license holders, along with a smaller number of staff-initiated complaints. The division does not accept anonymous complaints and does not conduct covert investigations except when authorized by law. Complaints mostly involve allegations of violations of the Uniform Standards of Professional Appraisal Practice ("USPAP"), the nationwide standards adopted by the Texas legislature as the minimum professional standards for conducting credible and reliable real estate appraisal activity. The division also handles complaints against appraisal management companies ("AMC's") for alleged statutory and regulatory violations. In addition, the division processes complaints involving violations by unlicensed persons engaging in activities for which a license is required.

The division is also charged with evaluating two aspects of applications for licensure. First, the division reviews the criminal history of appraiser applicants and key personnel of AMC's. Second the division conducts experience audits of all appraiser licensee applications for all appraiser licensure categories (licensed, certified residential, and certified general), which includes reviewing license holder work product for compliance with USPAP. Consistent with federal oversight requirements and state law, successful completion of the experience audit and criminal history background check is a prerequisite to the Board's issuance of a license to an applicant.

In addition, the division provides assistance to law enforcement and prosecutors upon request under Tex. Penal Code § 32.32. Law enforcement or prosecutorial agencies may request such assistance by submitting a written request for assistance ("RFA") to TALCB SES.

DESCRIBE HOW YOUR GOAL OR ACTION ITEMS SUPPORTS EACH STATEWIDE OBJECTIVE

1. Accountable to tax and fee payers of Texas.

The Texas Appraiser Licensing and Certification Board protects the citizens of Texas through timely, fair and consistent enforcement of the Texas Appraiser Licensing and Certification Act (Texas Occupations Code Ch. 1103) (the "Act") and the Texas Appraisal Management Company Registration and Regulation Act (Texas Occupations Code Ch. 1104) (the "AMC Act"). TALCB SES investigates and resolves complaints against licensed appraisers and AMC's, and where appropriate, takes disciplinary and remedial action to protect the public. TALCB also takes action against unlicensed activity, and cooperates with sister state and federal regulatory agencies and law enforcement / prosecutors upon request for those matters which may involve criminal conduct. The division reviews and audits applicants as required by law to ensure those issued a license have the requisite honesty, trustworthiness and integrity and minimum competency necessary to protect the public.

2. Efficient such that maximum results are produced with a minimum waste of taxpayer funds, including through the elimination of redundant and non-core functions.

As of April, 2018 the division has 10 staff positions comprised of 5 appraiser investigators (1 vacant), 3 support staff, 1 attorney and a division director. In addition to its 5 appraiser investigators, the Agency augments its investigative staff by relying on Board appointed, volunteer members of the statutorily authorized Peer Investigative Committees (PICs) to review appraisals subject to a complaint. Tex. Occ. Code § 1103.453. Each PIC member is a volunteer who is an active real estate appraiser and AQB Certified USPAP Instructor who meets the qualifying criteria prescribed by the Board. The PIC process is managed by the division director. Despite a reduction in staff from 13 to 10 since 2014, the division has reduced its backlog of aged complaints. During the last 3 federal oversight audits (2014, 2016 and 2018) the division achieved the previously elusive 1-year or less timeframe set by the Board's federal oversight body (the Appraisal Subcommittee ("ASC")) for resolution of complaints. As of April, 2018 TALC SES manages to resolve most complaint matters within 7 months and triages most complaints within the first 90 days.

3. Effective in successfully fulfilling core functions, measuring success in achieving performance measures and implementing plans to continuously improve.

During FY 2017, TALCB SES received 184 cases and closed 172. In FY 2017 approximately 25% of resolved complaints resulted in disciplinary action, with the remaining roughly 75% being

dismissed. The majority of the complaints arise from alleged violations of USPAP, but may also include allegations about unlicensed activity, misleading conduct, or prohibited business practices. After receiving a complaint, the division notifies the license holder and requests that the license holder respond in writing and submit certain documentation responsive to the complaint. If fraud is alleged, the complaint may be handled covertly, as required by Tex. GOV'T CODE § 402.033 and PENAL CODE § 32.32. Once the complaint is screened to ensure the Board has jurisdiction, the division notifies the license holder or other Respondent and gives the person an opportunity to respond. After receipt of the response materials, the complaint is then assigned to an investigator to complete an investigation. During the pendency of a complaint, information and documentation concerning the complaint is generally kept confidential. Tex. Occ. CODE §§1103.460 and 1104.2082. At present, roughly two thirds of all complaint matters result in a dismissal after investigation. Dismissals include complaints involving the issuance of non-disciplinary warning letters or contingent dismissals (in which completion of remedial education or mentorship is required prior to dismissal). In the remaining roughly one third of the complaints, disciplinary action is warranted, and the division attempts to resolve the complaint by agreement, consistent with a Board-approved disciplinary matrix adopted by rule. Such agreements take the form of an agreed final order or voluntary surrender of the license and are approved by the Board at their quarterly meeting. If an agreement cannot be reached between staff and the Respondent, TALCB SES pursues formal disciplinary action via the contested case hearing process at the State Office of Administrative Hearings (SOAH). Regular staff meetings and periodic case management meetings are used to ensure complaints are timely processed, investigated and appropriately resolved.

During FY 2017 the division also received 139 experience audits and closed 112. Out of those, 3 resulted in application denials. Typically, two properties from the applicant's experience log are requested and reviewed by a staff investigator for general compliance with USPAP. After review of the applicant's work product for USPAP compliance, the investigator makes a recommendation on whether to approve the audit. In certain borderline instances, an applicant is approved contingent upon completion of additional education or mentorship. In addition, all applicants' criminal history is reviewed by staff. Consistent with Tex. Occ. Code Ch. 53 and Board rules, certain criminal convictions may serve as grounds for denying an application. If denied on either basis, an applicant has 30 days to appeal the denial by notifying the division in writing. Appeals of application denials go through the regular contested case hearing process at SOAH. Regular staff meetings and periodic case management meetings are used to ensure experience audits are timely processed, investigated and appropriately resolved.

During FY 2017 the division received 1 RFA seeking assistance with appraisal related matters involving potential criminal conduct. In 2017, the Texas Legislature passed legislation abolishing the Texas Residential Mortgage Fraud Task Force. During its roughly 10 year existence, TALCB SES was a member of the Task Force. During that time, 148 requests for assistance from state and federal law enforcement and prosecutorial agencies have been received, 147 of these have been resolved. This assistance has led to several indictments, prosecutions and convictions of licensed appraisers for criminal conduct. Despite abolishment of the formal Task Force, TALCB SES continues to cooperate with and make referrals to state and federal law enforcement and prosecutorial agencies when appropriate.

4. Providing excellent customer services.

The division regularly responds to inquiries from the public and license holders most frequently by telephone and e-mail. In fact, the division has a dedicated e-mail address (enforcement.talcb@trec.texas.gov) to serve this purpose. Depending on the nature of the inquiry an investigator or attorney will respond to the inquiry. As of April, 2018 the division maintains a caseload in which most matters are resolved within 7 months and triages cases within the first 90 days in an effort to resolve complaints efficiently so that the concerns and needs of license holders and the public are addressed as promptly as possible. As discussed below, the Board also maintains a website that provides detailed information about the complaint process. Additionally, upon request, TALCB SES holds investigative conferences with Respondents as part of the complaint resolution process or Applicants as part of the audit process in an effort to address their concerns and will occasionally meet with those have filed complaints when necessary to address their concerns.

5. Transparent such that agency actions can be understood by any Texan.

The Board maintains a website (www.talcb.texas.gov) which provides extensive information about the complaint process to the public, license holders and industry stakeholders alike. Under the "Public" tab on the Board's home page separate sections addressing a variety of topics, including: (1) consumer information; (2) the complaint filing process; (3) how to obtain public information: (4) a license holder search function, (5) frequently asked questions and news and (6) disciplinary actions are readily available. Links are also provided to a .pdf copy of the Board's complaint form, as well as a flow chart of the complaint process and links to the Agency's rules and laws. Additionally, in an effort to keep Texas well informed about the regulatory process and new developments in the industry, the Board provides staff to speak throughout the state to stakeholders, trade groups, other associations and public groups, addressing the enforcement process and current topics and trends.

DESCRIBE ANY OTHER CONSIDERATIONS RELEVANT TO YOUR GOAL OR ACTION ITEM

Anticipate cleanup changes needed in the 2019 legislative session to Chapters 1103 and 1104 of the Texas Occupations Code to conform state law to any developments in federal appraisal related regulatory laws. Additionally, references to the general revenue fund in Chapters 1103, 1104 and 1105 of the Texas Occupations Code conflict with the Agency status as a Self-Directed Semi-Independent (SDSI) agency and should be removed. The Agency will carefully monitor new federal requirements for any impact on staff resource levels and cost recovery considerations. Agency is prepared to receive license holders currently regulated by other agencies where significant jurisdictional overlap exists.

GOAL III COMMUNICATE EFFECTIVELY

To communicate with license holders and the public by providing reliable information to promote informed decisions in Texas real estate transactions. (Texas Occupations Code, Chapters 1101, 1102, 1103, 1104, and 1303, and Texas Property Code, Chapter 221)

SPECIFIC ACTION ITEMS TO ACHIEVE YOUR GOAL

- 1. Provide exceptional customer service
- 2. Provide accurate and thorough information
- 3. Assist all license holders with online transactions
- 4. Respond to email inquiries within a two business day time frame

- 5. Remain knowledgeable with Rules and Policies in regards to the Texas Real Estate Commission and the Texas Appraiser Licensing and Certification Board
- 6. Remain knowledgeable in regards to application processing procedures, fees, and forms
- 7. Respond to Customer Service Surveys within a two business day time frame by phone or email
- 8. Handle all Public Information Act requests in a prompt and professional manner

DESCRIBE HOW YOUR GOAL OR ACTION ITEMS SUPPORTS EACH STATEWIDE OBJECTIVE

1. Accountable to tax and fee payers of Texas.

Team members assist license holders with online transactions which eliminates the submission of paper applications along with the paper processing fees.

License holders are informed on their license status which assists them on making decisions of the appropriate time for online renewals. Recently both TREC and TALCB posted a webpage showing the processing times of applications. These pages are designed to provide applicants a snapshot of where the Agency staff is in terms of processing applications and other documents. Staff updates the processing times page on both websites every Monday by 3pm. The information is also published on the homepage of both websites and posted on social media every week.

2. Effective in successfully fulfilling core functions, measuring success in achieving performance measures and implementing plans to continuously improve.

Whether a Team member is answering an initial call or returning a call, the customer is greeted in a professional manner. The Team member introduces themselves and informs the caller that they are speaking with the Texas Real Estate Commission and the Texas Appraiser Licensing and Certification Board. The Team member asks how they can assist. Team members provide accurate information in a timely manner. Each call is not completed until the Team member confirms that all questions and concerns have been addressed. Every Team member strives to provide accurate information in a professional and timely manner.

3. Providing excellent customer services.

A combination of issues over the last biennium affected the quality of customer service the Agency provides to both consumers and to our license holders at all levels. It is particularly noticeable in an increase in the length an individual is on hold and the time in which staff is able to respond to an email inquiry. As a result, the Agency has taken some additional direct remedial steps to return the Agency to the exceptional customer service it is committed to offer. The Agency recognizes the new normal of a higher call and email volume and the need to address that volume in an effective and lasting way. Specifically, the Agency has taken the following measures:

• **Hiring Team Members** – The RCS and ELS divisions have both posted and hired additional positions. The Agency is committed to regularly assess the potential for any future customer service issues and evaluate the need for additional staff beyond those postings to minimize the possibility that those issues will arise.

- Extending Business Hours the Agency has extended the hours for the Communication Center. It will now be operational for 12 and a half hours every business day, from 6:30 a.m. to 7:00 p.m. RCS staff has adjusted their schedules to make themselves available for these longer hours. The Agency will evaluate the new office hours every 90 days to determine the necessity of continuing the extended hours.
- Implementation of Name Management Tool The Agency has developed a new online Name Management Tool that allows brokers to manage all of their business and team names via a free online web service available 24/7 that requires no intervention from agency staff.
- Auto-response for emails Whenever someone emails the Agency, the customer receives an
 auto response showing the email was received. While staff makes every effort to respond to
 customer emails within two business days, due to the increased volume of email
 correspondence, staff is not always able to fulfill this customer service goal. The auto-response
 has been updated to explain that the Agency is currently working through a backlog, apologize
 for the inconvenience to the customer, and direct the customer to helpful information on the
 Agency websites.
- **New Call Center System** The Agency is in the process of implementing a new phone system that will improve its ability to handle phone calls. This new phone system will assist with call management, provide an optional call back feature, and will utilize technology to better staff phones during peak calling times.
- 4. Customer Service Surveys are responded to within two business days by phone or email.
 - Additionally, the Agency implemented a new, brief customer satisfaction survey that is separate from the statutorily required customer service survey. This new customer satisfaction survey provides individuals who contact the Agency a method to provide feedback to the Agency on the targeted questions about the resolution of their issue and their experience interacting with agency staff.
- 5. Transparent such that agency actions can be understood by any Texan.

Information is provided in writing through the Texas Real Estate Commission and Texas Appraiser Licensing and Certification Board websites, TREC Advisor, Social Media, and Strategic planning listening tours.

In 2017, the Agency purchased a new emailing system that allows it focus its message to targeted segments of the licensing population. This system has reduced redundant messaging by providing the Agency the ability to send tailored content to specific groups to address issues or explain updated or enhanced processes related to their particular license.

The Agency launched a redesigned website for the Commission in February 2017 to correspond with the previously redesigned TALCB website that was launched in 2014. The previous site had been in place since 1999. This new website design removes many redundancies throughout the old site and provides clearer language and key statistics throughout the website to help guide visitors

to the information that they need. The Agency understands that change of this type often requires an adjustment period for individuals to become accustomed to the new layout and content and makes every effort to help the transition by addressing potential navigation and content issues through its license holder newsletter and online/social media outlets.

DESCRIBE ANY OTHER CONSIDERATIONS RELEVANT TO YOUR GOAL OR ACTION ITEM

Agency is developing a strong brand and a robust social media presence to more effectively communicate with license holders and especially to directly educate Texas consumers. New Agency websites were launched in FY14 and FY17. Enhanced social media outreach was launched in FY18, including monthly Facebook Town Hall interactive sessions. Working jointly with Texas A&M University and other state agencies and stakeholder associations of license holders, the Agency has developed an annual conference on single family real estate issues aimed at enabling an interdisciplinary approach to reduce barriers to the minimal effective regulation of this key market. Disaster recovery was a focus this year.

GOAL IV WORK WITH HUBS

To implement purchasing policies encouraging the use of historically underutilized businesses (HUBs). (Texas Government Code, §2161.123)

SPECIFIC ACTION ITEMS TO ACHIEVE YOUR GOAL

- 1. Utilize HUB vendors for non-competitive spot purchases of \$5,000 or less
- 2. Solicit a minimum of three certified HUB vendors for purchases over \$5,000
- 3. Attend HUB related meetings and forums to network with vendors and gain new knowledge of HUB vendors
- 4. Encourage and assist vendors who qualify as HUB vendors to become HUB certified by TPASS and to maintain their HUB certification
- 5. Encourage non-HUB vendors to subcontract with certified HUB vendors, pairing mentors with protégés
- 6. Exceed the bid advertisement requirement of obtaining more than two HUB bids from the Centralized Master Bidders List (CMBL) for purchases over \$2,000
- 7. Maintain positive working relationships with the current HUB vendors
- 8. Track HUB quarterly performance measures

DESCRIBE HOW YOUR GOAL OR ACTION ITEMS SUPPORTS EACH STATEWIDE OBJECTIVE

- 1. Accountable to tax and fee payers of Texas.
 - By maintaining a robust program for HUB, we are ensuring that our financial investment in HUB businesses meets the highest standards for quality products and services.
- Efficient such that maximum results are produced with a minimum waste of taxpayer funds, including through the elimination of redundant and non-core functions. By utilizing our historical relationships, we are maximizing our HUB vendor pool.

- 3. Effective in successfully fulfilling core functions, measuring success in achieving performance measures and implementing plans to continuously improve.
- 4. Daily processes for purchasing incorporate activities designed to meet the HUB goal of 30% utilization which we regularly exceed and which is significantly higher than the state average. (see chart).
- 5. Providing excellent customer services.

TREC is committed to excellent customer service which is seen in our HUB vendor relationships and the efforts we take to ensure HUBs are included to encouraged.

6. Transparent such that agency actions can be understood by any Texan.

The attached HUB report and chart (Schedule C) provide a clear picture of the actions that TREC takes to accomplish the goal.

DESCRIBE ANY OTHER CONSIDERATIONS RELEVANT TO YOUR GOAL OR ACTION ITEM

TREC Approved Operating Budget FY2019

Approved by Commission August 13, 2018

					FY2018	Proposed		Proposed	
Expenditure Category	Actual costs FY2016	Budget FY2017	Actual costs FY2017	Budget FY2018	Year end estimated Expenditures	Budget FY2019	Budget Variance FY18 to FY19	Budget FY2020	Comments
Salaries & Wages	4,773,967	5,228,640	5,063,131	\$5,902,890	5,627,829	\$6,392,610	\$489,720	\$6,584,389	111.2 (97.5 TREC/13.7 TALCB) FTEs for FY2019; 4% increase in FY2019; 3% increase reflected for FY2020
Employee Benefits	1,487,583	1,692,456	1,605,377	\$1,959,791	1,729,599	\$1,998,835	\$39,044	\$2,000,612	
Retiree Insurance	377,350	399,000	422,853	\$590,623	459,039	\$665,055	\$74,432	\$665,055	Benefits & Retiree Insurance = app 41%
Other Personnel Costs	147,267	221,550	141,666	\$250,421	178,796	\$274,428	\$24,007	\$274,428	
Professional Fees & Services	185,655	371,691	349,967	\$354,037	311,155	\$497,652	\$143,615	\$497,652	Additional budget for software upgrades for Neubus (document imaging/storage), Versa (licensing system); PC refresh installation; consulting fees for call center software.
Consumables	12,442	20,000	10,774	\$15,000	8,950	\$12,000	(\$3,000)	\$12,000	20% reduction based on historical decrease
Utilities	4,890	10,300	3,657	\$10,456	5,556	\$13,212	\$2,756	\$13,212	
Travel	34,631	69,700	36,005	\$64,000	48,173	\$61,400	(\$2,600)	\$61,400	
Office and Space Rent	125,655	162,220	117,833	\$111,339	176,070	\$177,838	\$66,499	\$177,838	Rent expense increase due to lower SWCAP offet
Equipment Rental	46,721	78,554	57,281	\$56,850	56,850	\$64,794	\$7,944	\$64,794	FY19 increase of 7,500 (year over year) due to PC refresh lease agreement done in FY18
Registration & Membership	33,337	45,360	29,491	\$62,325	23,988	\$84,905	\$22,580	\$84,905	Increasing training budget to ensure all staff has professional development
Maintenance & Repairs	148,897	236,885	145,049	\$268,320	216,599	\$176,703	(\$91,617)	\$176,703	
Reproduction & Printing	2,313	2,600	2,238	\$2,600	2,100	\$2,600	\$0	\$2,600	
Contract Services	62,400	70,150	40,637	\$33,130	20,640	\$33,008	(\$122)	\$33,008	
Postage	15,648	17,800	15,010	\$17,800	17,800	\$21,700	\$3,900	\$21,700	
Supplies & Equipment	81,817	106,100	79,284	\$123,552	83,915	\$80,440	(\$43,112)	\$80,440	Recategorized Versa data analytics project of \$50K to Professional Fees & Services
Communication Services	46,279	62,931	100,555	\$110,805	110,805	\$138,415	\$27,610	\$138,415	Increased charges from DIR for VOIP telephone, internet, long distance charges,\$17K; increased bandwidth based on greater usage of web-based tools \$2K
Other Operating Expenses	34,635	21,900	23,123	\$24,700	24,700	\$25,000	\$300	\$25,000	
	7,621,487	8,817,837	8,243,931	9,958,639	9,102,564	10,720,596	761,957	10,914,151	
DPS Criminal History Background Checks	2,594	2,000	521	2,000	6,000	2,000	0	2,000	
Statewide Cost Allocation Plan (SWCAP)	229,895	220,000	245,961	273,271	175,240	180,000	(93,271)	180,000	SWCAP costs has been decreasing over time. Bldg depreciation allocation has decreased, attributed to decrease in leased space.
Contribution to General Revenue	720,000	720,000	720,000	724,725	724,725	724,725	0	724,725	amount allocated monthly but pmt not due until 8/31/18
	952,489	942,000	966,482	999,996	905,965	906,725	(93,271)	906,725	
Total Expenditures	8,573,976	9,759,837	9,210,413	\$10,958,635	\$10,008,529	\$11,627,321	\$668,686	\$11,820,876	
Revenue		FY2017 Projected	FY17 Revenue	FY2018 Revenue Projected	FY2018 Year end estimate	FY2019 Projected Revenue	Budget Variance FY18/FY19	FY2020 Projected Revenue	Revenue % Remaining to be Collected
License Fees	11,851,213	10,316,783	12,576,044	10,203,210	\$11,184,540	9,763,045	(440,165)	10,066,086	Projected using average counts over last 5 years; includes reduction of sponsorship invitation fees from \$20 to \$10.
Education Fees	-	0	0	480,668	\$556,028	497,906	17,238	528,227	Projected using average counts over last 5 years
Examination Fees	-	0	0	326,280	\$360,920	333,935	7,655	342,874	Projected using average counts over last 5 years
Other Miscellaneous Revenue	428,180	392,540	379,270	1,550	\$2,400	171,460	169,910	2,280	NSF fees,Public Info fees, interest and investment income
Total Revenue	12,279,393	10,709,323	12,955,314	11,011,708	\$12,103,888	10,766,346	(245,362)	\$10,939,467	
Reallocation from Prior Year Reserves and Carryforward						1,301,611			\$600K from prior cash & \$701,611 from Education Reserve
Revenue and Reallocation Over/(Under) Expenditures	3,705,417	949,486	3,744,901	\$53,073	\$2,095,359	\$440,636	(\$914,048)	(\$881,409)	

TALCB Approved Operating Budget FY2019

Approved by Board August 17, 2018

Processor 19,000							FY2018	Proposed			
State March Marc	Expenditure Category	-		•		•		_			Comments
Marche March Mar	Salaries & Wages					\$895,655	\$851,468	\$918,231	22,576	\$945,777	add 4% increase for FY2019 & 3% for 2020; 13.7 FTEs
Marche March Mar	Employee Benefits	317,040	257,274	329,706	254,466	\$333,786	279,964	\$304,267	(29,519)	\$307,931	
Professional Fook & Services \$3,500 \$3,600 \$1,500 \$1,617 \$1,540 \$1,617 \$1,540 \$1,61		,		,		. ,		·			
Productional Ferni & Services 77,550 50,865 88,770 08,847 50,840 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 2,000 1,770 1,880 1,770 1,880 1,870 1		25,220	,	33,210	,	\$33,440		. ,		. ,	
Travel 1,140 1,160 2,200 1,170 52,700 2,200 5,000 (0,100 5,200 5,000 1,0	Professional Fees & Services				·	\$54,710					
Triver 1 20,000 27,504 32,000 27,507 535,000 27,507 535,000 27,507 535,000 27,507 555,000 10,000 522,507 cere SWCAP equals lighter feet payment (accommend feet and space Rent 1 27,625 26,746 22,625 11,800 51,528 27,525 11,000 522,525 11,000 522,525 cere SWCAP equals lighter feet payment (accommend feet and space feet an	Consumables	7,500	4,154	6,500	2,941	\$6,500	1,600	\$2,000	(4,500)	\$2,000	
Processes 1,000	Utilities	1,740	1,882	2,000	1,770	\$2,200	2,200	\$1,036	(1,164)	\$1,036	
Equation & Membership (14,18) 9,399 1,4500 10,432 510,250 510,276 513,277 513,277	Travel	30,000	22,504	32,000	32,587	\$35,000	22,916	\$25,000	(10,000)	\$25,000	
Registration Membership 16,125 9.969 16,125 13,162 1	Office and Space Rent	37,625	26,748	32,625	18,809	\$15,853	27,253	\$27,253	11,400	\$27,253	lower SWCAP equals higher Rent payment
Mantecannes	Equipment Rental	14,138	9,239	14,500	10,432	\$10,250	10,250	\$23,500	13,250	\$3,500	PC refresh for 2019
Contract Services 1,600 202 1,600 778 \$1,600 850 \$1,600 0 \$1,600 Co-Star appraisal research of Stuyer subscription for appraisal research of Stuyer subscription appraisal research of	Registration & Membership					. ,		. ,	,	. ,	Includes additional allocation for training for all staff
Contract Services 29,540 6,296 31,040 5,632 523,060 23,393 542,180 19,120 542,180 Co-Star appraisal research of toware subscription for appraisal research of the execute of \$13,040 1,637 7,000 2,498 5,3500 3,500 53,501 1 53,501	Maintenance & Repairs	12,267	13,162	12,267	20,656	\$5,707	5,707	\$6,000	293	\$6,000	
Postage	Reproduction & Printing	1,600	202	1,600	778	\$1,600	850	\$1,600	0	\$1,600	
Supplies & Equipment 6,500 1,637 7,000 2,498 \$3,500 3,500 \$3,501 1 \$3,501	Contract Services	29,540	6,296	31,040	5,632	\$23,060	23,935	\$42,180	19,120	\$42,180	
Communication Services 8,246 9,404 8,546 16,343 \$17,526 18,106 \$16,834 (692 \$16,834 (692 \$16,834 (692 \$16,834 (692 \$16,834 (692 \$16,834 (692 \$16,834 (692 \$16,834 (693	Postage	6,350	4,582	6,350	4,081	\$6,350	600	\$5,150	(1,200)	\$5,150	
Communication Services 8,446 9,444 8,546 16,543 51,726 18,106 516,844 (992) S16,948 Contracted Services	Supplies & Equipment	6,500	1,637	7,000	2,498	\$3,500	3,500	\$3,501	1	\$3,501	
Subtotal-Operations Expenditures 1,471,625 1,279,038 1,466,378 1,351,951 1,459,854 1,379,795 1,556,937 97,083 1,568,148 DPS Criminal History Background Checks 3,000 2,934 3,000 1,197 3,200 3,200 3,200 0 3,200 Statewide Cost Allocation Plan (SWCAP) 45,000 41,034 45,000 40,478 35,510 27,350 30,000 (5,510 30,000 Contribution to General Revenue 30,000 30,000 30,000 30,000 25,275 25,275 25,275 0 25,275 Amount allocated monthly but pmt not due until 8/31/18 Subtotal - Nonoperational Expenditures 78,000 73,968 78,000 71,675 63,985 58,825 58,475 (5,510 58,475 Total Expenditures 1,549,625 1,353,006 1,353,378 1,432,626 51,523,839 51,435,620 51,615,412 591,573 51,626,623 AMC	Communication Services	8,246	9,404	8,546	16,343	\$17,526	18,106	\$16,834	(692)	\$16,834	
Descriminal History Background Checks 3,000 2,934 3,000 1,197 3,200 3,200 3,200 0 3,200	Other Operating Expenses	4,342	1,864	4,342	2,174	\$4,342	4,492	\$4,440	98	\$4,440	
Statewide Cost Allocation Plan (SWCAP) 45,000 41,034 45,000 40,478 35,510 27,350 30,000 (5,510) 30,000 30,0	Subtotal -Operations Expenditures	1,471,625	1,279,038	1,460,378	1,351,951	1,459,854	1,379,795	1,556,937	97,083	1,568,148	
Contribution to General Revenue 30,000 30,000 30,000 30,000 25,275 25,275 25,275 0 25,275 0 25,275 Amount allocated monthly but pmt not due until 8/31/18 Subtotal - Nonoperational Expenditures 78,000 73,968 78,000 71,675 63,985 55,825 58,475 (5,510) 58,475 Total Expenditures 1,549,625 1,353,006 1,538,378 1,423,626 51,523,839 51,435,620 51,615,412 591,573 51,626,623 Revenue FY2016 Projected	DPS Criminal History Background Checks	3,000	2,934	3,000	1,197	3,200	3,200	3,200	0	3,200	
Subtotal - Nonoperational Expenditures 78,000 73,968 78,000 71,675 63,985 55,825 58,475 (5,510 58,47	Statewide Cost Allocation Plan (SWCAP)	45,000	41,034	45,000	40,478	35,510	27,350	30,000	(5,510)	30,000	
Total Expenditures 1,549,625 1,353,006 1,538,378 1,423,626 51,523,839 \$1,435,620 \$51,615,412 \$91,573 \$1,626,623 \$	Contribution to General Revenue	30,000	30,000	30,000	30,000	25,275	25,275	25,275	0	25,275	Amount allocated monthly but pmt not due until 8/31/18
Revenue FY2016 Projected FY2016 Revenue Projected FY2017 Revenue Projected FY2018 Projected Revenue FY2019 Projected Revenue Revenue FY2019 Projected Revenue Budget Variance Revenue Revenue FY2020 Projected Revenue Revenue % Remaining to be Collected AMC 749,580 845,639 155,208 193,314 731,100 774,450 169,239 (\$561,861) 735,728 Estimated 5 new AMCs based on FY17 actual/historical Admin Penalties - 44,800 38,400 20,450 34,560 34,560 32,832 (\$1,728) 32,832 95% based on FY18 budget Examination Fees - - 0 2,010 - 2,110 2,025 \$2,025 2,005 95% based on FY18 budget Other Miscellaneous Revenue 47,025 23,435 20,465 23,499 21,215 17,145 35,851 \$14,636 16,288 NSF fees, Public Info fees, interest income Total Revenue 1,305,205 2,015,434 1,300,598 1,409,247 1,833,357 \$1,879,021 1,313,118 (\$520,239) \$1,785,070 AMC Revenue C	Subtotal - Nonoperational Expenditures	78,000	73,968	78,000	71,675	63,985	55,825	58,475	(5,510)	58,475	
Projected FY2016 Revenue Projected Revenue FY2018 Projected estimate Revenue FY18/FY19 Revenue R	Total Expenditures	1,549,625	1,353,006	1,538,378	1,423,626	<u>\$1,523,839</u>	\$1,435,620	<u>\$1,615,412</u>	\$91,573	\$1,626,623	
AMC	Revenue		FY2016 Revenue			FY2018 Projected		-	_	-	Revenue % Remaining to be Collected
Admin Penalties - 44,800 38,400 20,450 34,560 32,832 (\$1,728) 32,832 95% based on FY18 budget Examination Fees - 0 2,010 2,010 2,025 \$2,025 2,005 95% based on FY18 budget Other Miscellaneous Revenue 47,025 23,435 20,465 23,499 21,215 17,145 35,851 \$14,636 16,288 NSF fees, Public Info fees, interest income Total Revenue 1,905,205 2,015,434 1,300,598 1,409,247 1,833,357 \$1,879,021 1,313,118 (\$520,239) \$1,785,070 AMC Revenue Carry Forward (290,054.00) 290,054.00 290,054.00 (284,337.00) (284,337.00) 302,606.00	License Fees	1,108,600	1,101,560	1,086,525	1,169,973	1,046,482	1,050,756	1,073,171	\$26,689	998,218	Projected based on average of last 5 years
Examination Fees 0 2,010 - 2,110 2,025 \$2,025 2,005 95% based on FY18 budget Other Miscellaneous Revenue 47,025 23,435 20,465 23,499 21,215 17,145 35,851 \$14,636 16,288 NSF fees, Public Info fees, interest income Total Revenue 1,905,205 2,015,434 1,300,598 1,409,247 1,833,357 \$1,879,021 1,313,118 (\$520,239) \$1,785,070 AMC Revenue Carry Forward (290,054.00) 290,054.00 290,054.00 (284,337.00) (284,337.00) 302,606.00	AMC	749,580	845,639	155,208	193,314	731,100	774,450	169,239	(\$561,861)	735,728	Estimated 5 new AMCs based on FY17 actual/historical
Other Miscellaneous Revenue 47,025 23,435 20,465 23,499 21,215 17,145 35,851 \$14,636 16,288 NSF fees, Public Info fees, interest income Total Revenue 1,905,205 2,015,434 1,300,598 1,409,247 1,833,357 \$1,879,021 1,313,118 (\$520,239) \$1,785,070 AMC Revenue Carry Forward (290,054.00) 290,054.00 290,054.00 (284,337.00) 302,606.00 302,606.00	Admin Penalties	-	44,800	38,400	20,450	34,560	34,560	32,832	(\$1,728)	32,832	95% based on FY18 budget
Total Revenue 1,905,205 2,015,434 1,300,598 1,409,247 1,833,357 \$1,879,021 1,313,118 (\$520,239) \$1,785,070 AMC Revenue Carry Forward (290,054.00) 290,054.00 (290,054.00) (284,337.00) 302,606.00	Examination Fees	-	-	0	2,010	-	2,110	2,025	\$2,025	2,005	95% based on FY18 budget
AMC Revenue Carry Forward (290,054.00) 290,054.00 290,054.00 (284,337.00) (284,337.00) 302,606.00	Other Miscellaneous Revenue	47,025	23,435	20,465	23,499	21,215	17,145	35,851	\$14,636	16,288	NSF fees, Public Info fees, interest income
	Total Revenue	1,905,205	2,015,434	1,300,598	1,409,247	1,833,357	\$1,879,021	1,313,118	(\$520,239)	\$1,785,070	
Revenue and Reallocation Over/(Under) Expenditures 355,580 372,374 52,274 275,675 25,181 159,064 312 (611,812) 158,447	AMC Revenue Carry Forward		(290,054.00)	290,054.00	290,054.00	(284,337.00)	(284,337.00)	302,606.00			
	Revenue and Reallocation Over/(Under) Expenditures	355,580	372,374	52,274	275,675	25,181	159,064	312	(611,812)	158,447	

Texas Real Estate Commission & Texas Appraiser Licensing & Certification Board FY2019 Budgeted Monthly Salary Rates by Position

Position Classification by Division	Monthly Rates							
	TI	REC		LCB	TC	TAL		
	FTE	Salary	FTE	Salary	FTE	Salary		
Executive Director/Administrator	0.9	13,376	0.10	1,486	1	14,862		
Director VI	0.9	8,550	0.10	950	1	9,500		
General Counsel V	1.0	12,675		-	1	12,675		
General Counsel IV	0.4	4,210	0.60	6,315	1	10,525		
Program Specialist VII	1.0	6,575		-	1	6,575		
Program Specialist VI	1.0	5,700		-	1	5,700		
Program Specialist VI	0.6	3,420	0.40	2,280	1	5,700		
Total AMS	5.8	54,505.80	1.2	11,031.20	7.0	65,537.00		
Staff & Support Services (SSS)		•				•		
Director II	1.0	8,575		-	1	8,575		
Accountant VII	1.0	7,425		-	1	7,425		
Budget Analyst V	1.0	7,000		-	1	7,000		
Accountant V	1.0	4,950		-	1	4,950		
Accountant IV	1.0	4,550		-	1	4,550		
Accountant III	1.0	4,225		-	1	4,225		
Accountant II	1.0	3,925		-	1	3,925		
HR Specialist VI	1.0	7,025		-	1	7,025		
HR Specialist III	1.0	4,500		-	1	4,500		
Purchaser VI	0.6	4,020		-	0.6	4,020		
Admin Asst V	1.0	4,100		-	1	4,100		
Total SSS	10.6	60,295	0.0	0	10.6	60,295		
Information Technology Services (ITS)		· · · · · · · · · · · · · · · · · · ·				·		
Director IV	1.0	11,750		-	1	11,750		
Project Manager IV	1.0	8,700		-	1	8,700		
Programmer VI	1.0	6,950		-	1	6,950		
Programmer V	1.0	7,150		-	1	7,150		
Web Admin IV	1.0	7,500		-	1	7,500		
Systems Analyst V	1.0	7,850		-	1	7,850		
Systems Analyst V	1.0	7,425		-	1	7,425		
Systems Analyst V	1.0	7,075		-	1	7,075		
Systems Admin V	1.0	7,075		-	1	7,075		
Business Analyst I	1.0	5,300		-	1	5,300		
Systems Support Specialist II	1.0	3,450		-	1	3,450		
Program Supervisor I	1.0	4,575		-	1	4,575		
Doc Imaging Technician II	1.0	3,175		-	1	3,175		
Doc Imaging Technician II	1.0	3,175		-	1	3,175		
Total ITS	14.00	91,150	0.00	0	14.00	91,150		
Education & Licensing Services (ELS)								
Director II	1.0	8,550		-	1	8,550		
Admin Asst IV	1.0	3,250		-	1	3,250		
Education		·				·		
Program Supervisor VI	1.0	6,500		-	1	6,500		
License & Permit Spec V	1.0	5,000		-	1	5,000		
License & Permit Spec IV		-	1	4,025	1	4,025		
License & Permit Spec III	1.0	3,950		-	1	3,950		
License &Permit Spec III	1.0	3,200		-	1	3,200		
License & Permit Spec II	1.0	-	1	3,000	1	3,000		
License & Permit Spec II	1.0	3,000		-	1	3,000		
License & Permit Spec II	1.0	3,000		-	1	3,000		
License & Permit Spec I	1.0	3,000		-	1	3,000		
License & Permit Spec I	1.0	3,000		-	1	3,000		
License & Permit Spec I	1.0	3,000		-	1	3,000		

Licensing						
Program Supervisor VI	1.0	6,425		-	1	6,425
Education Specialist III	1.0	4,150		-	1	4,150
Education Specialist II	1.0	4,450		-	1	4,450
Education Specialist II	1.0	3,900		-	1	3,900
Education Specialist II	1.0	3,825		_	1	3,825
Education Specialist II	0.5	1,900	0.5	1,900	1	3,800
Education Specialist I	1.0	3,350	0.0	-	1	3,350
License & Permit Spec I	1.0	3,000		_	1	3,000
License & Permit Spec I	1.0	3,000		-	1	3,000
Education Specialist IV	1.0	5,500		-	1	5,500
Total ELS	20.5	84,950	2.5	8,925	23.0	93,875
Reception & Communication Services (RCS)	20.0	04,300	2.0	0,320	20.0	30,070
Director I	1.0	7,900		-	1	7,900
Program Supervisor VI	1.0	5,750		-	1	5,750
Program Supervisor II	1.0	4,600		-	1	4,600
Program Supervisor II	1.0	4,600		-	1	4,600
Customer Service Rep V	1.0	4,000			1	4,000
Customer Service Rep V	1.0	4,075			1	4,130
Customer Service Rep V Customer Service Rep V	1.0	4,075		-	1	4,075
Customer Service Rep V Customer Service Rep IV	1.0	3,300		-	1	3,300
Customer Service Rep IV Customer Service Rep IV	1.0	3,300		-	1	3,300
Customer Service Rep IV Customer Service Rep IV	1.0	3,300		-	1	3,300
Customer Service Rep IV Customer Service Rep IV	1.0	3,300		-	1	3,300
Customer Service Rep IV Customer Service Rep IV	1.0	3,000		-	1	3,000
Customer Service Rep IV	1.0	3,000		-	1	3,000
Customer Service Rep III	1.0	3,000		-	1	3,000
Customer Service Rep III	1.0	3,000		-	1	3,000
Customer Service Rep III				-	1	
	1.0	2,750			-	2,750
Customer Service Rep III	1.0	2,750			1	2,750
Customer Service Rep III	1.0	2,750			1	2,750
	1.0	2.750			4	2.750
Customer Service Rep III	1.0	2,750			1	2,750
Customer Service Rep III Customer Service Rep III	1.0	2,750	0.0	0.0	1	2,750
Customer Service Rep III Customer Service Rep III Total RCS			0.0	0.0		
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES)	1.0 20.0	2,750 73,600.0	0.0		2 0.0	2,750 73,600.0
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III	1.0 20.0 1.0	2,750 73,600.0 9,175	0.0	-	1 20.0	2,750 73,600.0 9,175
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V	1.0 20.0 1.0 1.0	2,750 73,600.0 9,175 7,500	0.0	-	1 20.0 1	2,750 73,600.0 9,175 7,500
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV	1.0 20.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275	0.0	-	1 20.0 1 1 1	2,750 73,600.0 9,175 7,500 7,275
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV	1.0 20.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100	0.0		1 20.0 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800	0.0		1 20.0 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700	0.0		1 20.0 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625	0.0	- - - - - -	1 20.0 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500	0.0	- - - - - -	1 20.0 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500	0.0	- - - - - - - -	1 20.0 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300	0.0	- - - - - - - - -	1 20.0 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075	0.0	- - - - - - - - - -	1 20.0 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst IV Legal Asst III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425	0.0	- - - - - - - - - - - - -	1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Legal Asst III Legal Asst III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,500 6,300 5,075 4,425 4,450 4,400
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Legal Asst III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist II	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Legal Asst III Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist II Program Specialist II	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Legal Asst III Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Program Specialist I	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Legal Secretary III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Legal Secretary III Admin Asst III	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Attorney IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Attorney IV Legal Asst III Legal Asst III Legal Asst III Program Specialist II Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V Investigator V	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V Investigator V Investigator V	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V Investigator IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst IV Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist I Program Specialist I Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V Investigator IV Investigator IV Investigator IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550 4,550			1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550 4,550
Customer Service Rep III Customer Service Rep III Total RCS Standards & Enforcement Services (SES) Director III Attorney V Attorney IV Legal Asst III Legal Asst III Legal Asst III Legal Asst III Program Supervisor III Program Specialist II Program Specialist I Program Specialist I Legal Secretary III Admin Asst III Investigator V Investigator V Investigator IV	1.0 20.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550	0.0		1 20.0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	2,750 73,600.0 9,175 7,500 7,275 7,100 6,800 6,700 6,625 6,500 6,500 6,300 5,075 4,425 4,450 4,400 4,525 4,500 3,850 3,675 3,400 3,600 3,300 5,625 5,575 4,750 4,550

Texas Appraiser Licensing & Certification Board (TALCB SES)						
Director II	1	-	1.0	8,500	1	8,500
Attorney IV	1	-	1.0	6,375	1	6,375
Appraiser IV		-	1.0	6,075	1	6,075
Appraiser IV	<u> </u>	-	1.0	5,825	1	5,825
Appraiser III	<u> </u>	-	1.0	5,650	1	5,650
Appraiser III	<u> </u>	-	1.0	5,050	1	5,050
Legal Asst IV		-	1.0	4,450	1	4,450
Legal Assist II		-	1.0	3,875	1	3,875
Legal Secretary III	T -	-	1.0	3,050	1	3,050
Appraiser III		-	1.0	5,000	1	5,000
Total TALCB	0.0	0	10.0	53,850	10.0	53,850
Total for Agency	97.9	509,625.8	13.7	73,806.2	111.6	583,432.0

TEXAS REAL ESTATE COMMISSION (329)
EXHIBIT A-1
COMBINING BALANCE SHEET ALL GENERAL AND CONSOLIDATED FUNDS
For the Year Ended August 31, 2018

ASSETS Current Assets	-	TAMU FUND 0889 FUND 0889 U/F (4057)		TAMU AFUND 0889 FUND 0889 U/F (7057)	_	TOTAL FUND 0889 FUND 0889	-	TREC Local FUND 0889 FUND 1005 U/F (3055)	_	TREC Local FUND 1005 FUND 1005 U/F (4054)
Cash and Cash Equivalents	\$		\$		\$		\$		\$	
Cash in Bank						0.00				
Cash Equivalents - Misc. Investments				26,033.92		26,033.92				
Cash In State Treasury Interfund Receivable						0.00				
Due From Other Funds (Note 12)		572,800.00				572,800.00				
Consumable Inventories		372,000.00				0.00		7,618.30		
Consumation inventories	-				-	0.00	•	7,010.00	-	_
Total Current Assets	\$_	572,800.00	\$	26,033.92	\$	598,833.92	\$	7,618.30	\$_	0.00
Non-Current Assets:										
Investments - NonCurrent	\$_		\$		\$		\$		\$_	
Total Non-Current Assets	_	0.00		0.00	-	0.00		0.00	_	0.00
TOTAL ASSETS	\$_	572,800.00	\$	26,033.92	\$	598,833.92	\$	7,618.30	\$_	0.00
LIABILITIES										
Current Liabilities:										
Payables from :										
Accounts Payable	\$		\$		\$		\$		\$	46,658.50
Payroll Payable										
Interfund Payable										
Due to Other Funds/Agencies (Note 12)		572,800.00		572,800.00		1,145,600.00				
Deferred Revenue	_				-				_	
Total Current Liabilities		572,800.00		572,800.00		1,145,600.00		0.00		46,658.50
	_				-					
TOTAL LIABILITIES	\$	572,800.00	\$	572,800.00	\$	1,145,600.00	\$	0.00	\$	46,658.50
7 6 77 6 27 37.57 7.29	Ψ_	0.2,000.00	٠.	0.2,000.00	· Ť	1,110,000.00	Ψ.	0.00	Υ_	10,000.00
FUND BALANCES (DEFICITS):										
NonSpendable - Consumable Inventory	\$		\$		\$		\$	7,618.30	\$	
Committed		0.00		0.00		0.00				(46,658.50)
Unassigned	-	0.00		(546,766.08)	-	(546,766.08)		0.00	_	
TOTAL FUND BALANCES		0.00 0.00		(E46 766 00)		(546 766 00)		7,618.30		(AC CEO EO)
TOTAL FUND DALANCES	-	0.00		(546,766.08)	-	(546,766.08)		1,018.30	-	(46,658.50)
TOTAL LIABILITIES AND FUND BALANCES	\$_	572,800.00	\$	26,033.92	\$	598,833.92	\$	7,618.30	\$_	0.00

	TREC Local FUND 1005 FUND 1005 U/F (4055)	TREC Local FUND 0889 FUND 1005 U/F (7054)		TREC Local FUND 0889 FUND 1005 U/F (7055)	_	Loc Oper FUND 1005 FUND 1005 U/F (4201)		Loc Oper FUND 1005 FUND 1005 U/F (7201)		FUND 1005	TOTALS (EXHIBIT I) 2018
\$	\$	24,396.04	\$	0.00	\$		\$		\$	\$ 24,396.04	24,396.04
	649,524.26	2,640,473.84		4,548,264.91				1,038,834.32		8,227,573.07 649,524.26 0.00 0.00 7,618.30	8,253,606.99 649,524.26 0.00 572,800.00 7,618.30
\$_	649,524.26 \$	2,664,869.88	\$_	4,548,264.91	\$_	0.00	\$_	1,038,834.32	\$	8,909,111.67 \$	9,507,945.59
\$	0.00	0.00	\$_	12,908,771.98 12,908,771.98	\$	0.00	\$_	0.00	\$	12,908,771.98 \$ 12,908,771.98	12,908,771.98 12,908,771.98
\$_	649,524.26 \$	2,664,869.88	\$_	17,457,036.89	\$_	0.00	\$_	1,038,834.32	\$	21,817,883.65 \$	22,416,717.57
\$	184,344.82 \$ 641,479.22 0.00		\$		\$	300,000.00	\$		\$	531,003.32 \$ 641,479.22 0.00 0.00 0.00	531,003.32 641,479.22 0.00 1,145,600.00 0.00
	825,824.04	0.00	_	0.00	-	300,000.00		0.00	_	1,172,482.54	2,318,082.54
\$_	825,824.04 \$	0.00	\$_	0.00	\$_	300,000.00	\$_	0.00	\$	1,172,482.54 \$	2,318,082.54
\$	\$ (176,299.78) 0.00	2,664,869.88 0.00	\$	17,457,036.89 0.00	\$	(300,000.00)	\$	1,038,834.32 0.00	\$	7,618.30 20,637,782.81 0.00	7,618.30 20,637,782.81 (546,766.08)
_	(176,299.78)	2,664,869.88		17,457,036.89	_	(300,000.00)		1,038,834.32	_	20,645,401.11	20,098,635.03
\$_	649,524.26 \$	2,664,869.88	\$_	17,457,036.89	\$_	0.00	\$_	1,038,834.32	\$	21,817,883.65 \$	22,416,717.57

TEXAS REAL ESTATE COMMISSION (329)
EXHIBIT A-2
COMBINING STATEMENT OF REVENUES, EXPENDITURES & CHANGES IN FUND BALANCES - GENERAL AND CONSOLIDATED FUNDS
For the Year Ended August 31, 2018

	TAMU FUND 0889 FUND 0889 U/F (4057)		TAMU FUND 0889 FUND 0889 U/F (7057)	TOTAL FUND 0889 FUND 0889	Loc Oper FUND 0889 FUND 1005 U/F (3055)	Loc Oper FUND 1005 FUND 1005 U/F (4054)
REVENUES: Legislative Appropriations Additional Appropriations Licenses, Fees and Permits Sales of Goods and Services	\$	\$	\$ 6,326,255.00	0.00 \$ 0.00 6,326,255.00 0.00	\$	i
Administrative Penalties Interest and Investment Income Other Revenue			3,094.88	3,094.88 0.00		
Total Revenues	0.	00	6,329,349.88	6,329,349.88	0.00	0.00
EXPENDITURES: Salaries and Wages Payroll Related Costs Professional Fees and Services Travel Materials and Supplies Communication and Utilities Repairs and Maintenance Rentals and Leases Printing and Reproduction Other Operating Expenditures Debt Service-Personal Prop-Computer Equip-Cap Lease Interest on Govtl and Fiduciary L-T Debt			605.22	0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	1,328.67	510,381.95
Total Expenditures	0.	00	605.22	605.22	1,328.67	510,381.95
EXCESS OF REVENUES OVER EXPENDITURES	0.	00	6,328,744.66	6,328,744.66	(1,328.67)	(510,381.95)
OTHER FINANCING SOURCES (USES): Operating Transfers In (Note 1.G.) Increase In Obligations Under Capital Lease Operating Transfers Out (Note 1.G.)	6,299,980. (6,299,980.		0.00	6,299,980.00 (12,599,960.00)		510,794.10
Total Other Financing Sources (Uses)	0.	00	(6,299,980.00)	(6,299,980.00)	0.00	510,794.10
EXCESS OF REVENUE & OTHER FINANCING SOURC OVER EXPENDITURES & OTHER FINANCING USES		00	28,764.66	28,764.66	(1,328.67)	412.15
FUND BALANCES - Beginning September 1, 2017 Restatements	0.	00	(575,530.74)	(575,530.74) 0.00	8,946.97	(47,070.65)
FUND BALANCES - Ending August 31, 2018	\$0.	<u>00</u> \$	(546,766.08)	(546,766.08)	7,618.30	(46,658.50)

_	Loc Oper FUND 1005 FUND 1005 U/F (4055)	Loc Oper FUND 0889 FUND 1005 U/F (7054)	Loc Oper FUND 9999 FUND 1005 U/F (7055)	Loc Oper FUND 1005 FUND 1005 U/F (4201)	Loc Oper FUND 1005 FUND 1005 U/F (7201)	TOTAL FUND 1005	TOTALS EXHIBIT II 2018
\$	\$	\$	\$	\$		\$ 0.00 \$ 0.00	0.00 0.00
		639,392.50	12,180,168.68 1,452.40		1,935,145.00	14,754,706.18 1,452.40 0.00	21,080,961.18 1,452.40 0.00
_		28,970.76	173,797.41 408,491.60		12,430.12	215,198.29 408,491.60	218,293.17 408,491.60
_	0.00	668,363.26	12,763,910.09	0.00	1,947,575.12	15,379,848.47	21,709,198.35
	5,686,526.00 2,243,600.67 443,609.52 37,310.16 112,366.12 118,684.76 143,649.39 249,020.46 959.40 350,152.28 16,807.66 1,393.81	3,868.57	3,985.84	1,630,668.00	344.90	5,686,526.00 2,243,600.67 443,609.52 37,310.16 113,694.79 118,684.76 143,649.39 249,020.46 959.40 2,499,401.54 16,807.66 1,393.81	5,686,526.00 2,243,600.67 443,609.52 37,310.16 113,694.79 118,684.76 143,649.39 249,020.46 959.40 2,500,006.76 16,807.66 1,393.81
_	9,404,080.23	3,868.57	3,985.84	1,630,668.00	344.90	11,554,658.16	11,555,263.38
_	(9,404,080.23)	664,494.69	12,759,924.25	(1,630,668.00)	1,947,230.22	3,825,190.31	10,153,934.97
	10,075,247.88 (724,725.00)	(510,794.10)	(10,075,247.88)	1,643,274.00	(1,643,274.00)	12,229,315.98 0.00 (12,954,040.98)	18,529,295.98 0.00 (25,554,000.98)
_	9,350,522.88	(510,794.10)	(10,075,247.88)	1,643,274.00	(1,643,274.00)	(724,725.00)	(7,024,705.00)
	(53,557.35)	153,700.59	2,684,676.37	12,606.00	303,956.22	3,100,465.31	3,129,229.97
_	(122,742.43)	2,511,169.29	14,772,360.52	(312,606.00)	734,878.10	17,544,935.80 0.00	16,969,405.06 0.00
\$_	(176,299.78) \$	2,664,869.88 \$	17,457,036.89 \$	(300,000.00) \$	1,038,834.32	\$ 20,645,401.11 \$	20,098,635.03

TEXAS REAL ESTATE COMMISSION (329)

EXHIBIT I-1

COMBINING STATEMENT OF FIDUCIARY NET ASSETS - PRIVATE PURPOSE TRUST FUNDS For the Year Ended August 31, 2018

		REAL ESTATE		REAL ESTATE
		RECOVERY TRUST ACCT 0889 0889 (U/F 4058)		RECOVERY TRUST ACCT 0889 0889 (U/F 7058)
ASSETS				· · · · · · · · · · · · · · · · · · ·
Current Assets Cash and Cash Equivalents				
Cash in State Treasury	\$		\$	
Cash Equivalents - Miscellaneous Investments Total Current Assets	_	0.00	_	1,056,063.92 1,056,063.92
Total Current Assets	_	0.00	-	1,050,063.92
Non Current Assets				
Investments - Non-Current	_		_	1,847,745.76
Total Non-Current Assets	_	0.00	_	1,847,745.76
TOTAL ASSETS	\$_	0.00	\$_	2,903,809.68
LIABILITIES				
Current Liabilities				
Due to Other Funds	\$		\$	
Accounts Payable				
Funds Held for Others	_	0.00	_	0.00
Total Current Liabilities	_	0.00	_	0.00
TOTAL LIABILITIES	_	0.00	_	0.00
NET POSITION				
Held in Trust for:	\$		\$	
Individuals, Organizations, and Other Governments	Ψ	0.00	Ψ	2,903,809.68
-	_		_	
TOTAL NET POSITION	\$_	0.00	\$_	2,903,809.68

	REAL ESTATE		REAL ESTATE		
	INSPECTION RECOVERY TRUST 0889 0889 (U/F 4059)		RECOVERY TRUST ACCT 0889 0889 (U/F 7059)	-	TOTAL Exhibit VI 0889 0889
\$		\$		\$	0.00
Ψ	0.00	Ψ	25,726.55	Ψ	1,081,790.47
	0.00	•	25,726.55	-	1,081,790.47
		•	500,004,00	-	
	0.00		588,994.63 588,994.63	-	2,436,740.39 2,436,740.39
	0.00		300,994.03	-	2,430,740.39
\$	0.00	\$	614,721.18	\$	3,518,530.86
\$		\$		\$	0.00
					0.00
	0.00	,	0.00	-	0.00
	0.00	·	0.00	-	0.00
\$		\$		\$	
·	0.00		614,721.18	-	3,518,530.86
\$	0.00	\$	614,721.18	\$_	3,518,530.86

TEXAS REAL ESTATE COMMISSION (329) EXHIBIT I-2

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS - PRIVATE PURPOSE TRUST FUNDS

For the Year Ended August 31, 2018

		REAL ESTATE RECOVERY TRUST ACCT 0889 0889 (U/F 4058)		REAL ESTATE RECOVERY TRUST ACCT 0889 0889 (U/F 7058)
ADDITIONS Contributions	<u>-</u>		ф.	
Member Contributions Total Contributions	\$_	0.00	Φ	0.00
Investment Income From Investing Activities Net Appreciation (Depreciation) in Fair Value of Investments				
Interest and Investment Income Total Investing Income	-	0.00)	36,693.31 36,693.31
Total Net Investment Income	-	0.00		36,693.31
Other Additions Federal Revenue Contributions to Employee Benefit Funds	\$			
Settlement of Claims Other Revenue				359,290.86 215,918.03
Transfers-In (Note 1.G.)	-	193,832.65	ı	
Total Other Additions	-	193,832.65	ı	575,208.89
Total Additions		193,832.65	į.	611,902.20
DEDUCTIONS				
Employee Benefit Payments Transfers Out of Contributions Interest Expense Travel	\$			
Claims & Judgements Other Expense		193,671.65 161.00		791.61
Transfers Out (Note 1.G.)	-		ju	193,832.65
Total Deductions	-	193,832.65	·	194,624.26
NET INCREASE (DECREASE) IN NET POSITION	-	0.00	ı	417,277.94
Net Position, September 1, 2017	-	0.00	į.	2,486,531.74
Net Position, August 31, 2018	\$	0.00	\$	2,903,809.68

_	REAL ESTATE INSPECTION		REAL ESTATE INSPECTION	-	TOTAL
۲	RECOVERY TRUST 0889	H	RECOVERY TRUST 0889		TOTAL
	0889 (U/F 4059)		0889 (U/F 7059)		Exhibit VII 2018
,	0003 (0/1 4003)		0003 (0/1 1003)		2010
\$		\$		\$	0.00
	0.00		0.00		0.00
			6,712.27		0.00 43,405.58
	0.00		6,712.27		43,405.58
	0.00		6,712.27		43,405.58
			10,350.00		369,640.86
			6,004.43		221,922.46
(27,643.02				221,475.67
,	27,643.02		16,354.43		813,038.99
į	27,643.02		23,066.70		856,444.57
					0.00
					0.00
					0.00
					0.00
			070.70		193,671.65
	27,643.02		273.76 27,643.02		1,226.37 249,118.69
į	21,040.02		21,040.02		243,110.03
	27,643.02		27,916.78		444,016.71
	0.00		(4,850.08)		412,427.86
·	0.00		619,571.26		3,106,103.00
\$	0.00	\$	614,721.18	\$	3,518,530.86

Texas Real Estate Commission (329) Exhibit J-1 -Combining Statement of Changes in Assets and Liabilities--Agency Funds August 31, 2018

OTHER AGENCY FUNDS		Balances						Balances
	S	ept 1 2017		Additions		Deductions		Aug 31 2018
Fund (0889) U/F (4060)								(EXHIBIT VI)
ASSETS								
Cash in State Treasury	\$		\$	188,200.00	\$	(188,200.00)	\$	0
Total Assets	\$	0	\$	188,200.00	\$	(188,200.00)	\$	0
LIABILITIES								
Accounts Payable	\$		\$	188,200.00	\$	(188,200.00)	\$	0
Funds Held for Others	\$		\$	188,200.00	\$	(188,200.00)	\$	0
Total Liabilities	\$ \$	0	\$	376,400.00	\$	(376,400.00)	\$	0
Fund (0889) U/F (7060)								
ASSETS								
Cash Equivalents - Misc. Investments	\$	16,349.88	\$	204,805.22	\$	(188,395.93)	\$	32,759.17
Total Assets	\$	16,349.88	\$	204,805.22	\$	(188,395.93)	\$	32,759.17
LIABILITIES	•	1001000	_		_	(400.005.00)		
Funds Held for Others	\$	16,349.88	\$	204,805.22	\$	(188,395.93)	\$	32,759.17
Total Liabilities	\$	16,349.88	\$	204,805.22	\$	(188,395.93)	\$	32,759.17
Totals - All Agency Funds								
400570								
ASSETS	¢.		¢.	188.200.00	Φ	(400 000 00)	φ	
Cash in State Treasury Cash Equivalents - Misc. Investments	\$ \$	16,349.88	\$ \$	204,805.22	\$ \$	(188,200.00) (188,395.93)	\$ \$	32,759.17
Total Assets	\$	16,349.88	\$	393,005.22	\$	(376,595.93)	\$	32,759.17
LIABILITIES								
Payables	\$	_	\$	188,200.00	\$	(188,200.00)		
Funds Held for Others	\$	16,349.88	\$	204,805.22	\$	(188,395.93)		32,759.17
Total Liabilities	\$	16,349.88	\$	393,005.22	\$	(376,595.93)	\$	32,759.17

TEXAS REAL ESTATE COMMISSION (329)
EXHIBIT K-1
COMBINING STATEMENT OF NET ASSETS DISCRETELY PRESENTED COMPONENT UNIT
For the Year Ended August 31, 2018

ASSETS	Component Unit GAAP Fund 1005 U/F (4056)	Component Unit GAAP Fund 1005 U/F (7056)	Component Unit GAAP Fund 1005 U/F (7193)	TOTALS EXHIBIT VIII 2018 GAAP Fund 1005
Current Assets:				
Cash and Cash Equivalents:	00 000 74	Φ.	Φ.	Ф 00 000 7 4
Cash in State Treasury \$ Cash in Bank	92,609.74	0.00	\$	\$ 92,609.74 0.00
Interfund Receivable		0.00		0.00
Cash Equivalents - Misc. Investments		1,196,633.10	49,213.27	1,245,846.37
Consumable Inventories		1,443.26	10,210.27	1,443.26
Current Assets:	92,609.74	1,198,076.36	49,213.27	1,339,899.37
Non-Current Assets:				
Investments - Non-Current (Note 3) \$		924,200.54		924,200.54
Furniture & Equipment, Net		0.00		0.00
Computer Software, Intangible, Net (Note 2) Non-Current Assets	0.00	24,592.06 948,792.60	0.00	24,592.06 948,792.60
Non-Current Assets	0.00	948,792.00	0.00	948,792.00
Total Assets:	92,609.74	2,146,868.96	49,213.27	2,288,691.97
LIABILITIES				
Current Liabilities: \$				
Accounts Payable	20,169.68			20,169.68
Payroll Payable	92,609.74			92,609.74
Interfund Payable				0.00
Employee Compensable Leave (Note 5)		97,115.27		97,115.27
Current Liabilities	112,779.42	97,115.27	0.00	209,894.69
Non-Current Liabilities:				
Employee Compensable Leave (Note 5) \$		68,370.35		68,370.35
Non-Current Liabilities	0.00	68,370.35	0.00	68,370.35
Total Liabilities	112,779.42	165,485.62	0.00	278,265.04
NET POSITION				
Net Assets Invested in Capital Assets \$				0.00
Unrestricted Net Position	(20,169.68)	0.00	0.00	(20,169.68)
Net Assets Restricted for Other	·	1,981,383.34	49,213.27	2,030,596.61
Total Net Position \$	(20,169.68)	1,981,383.34	49,213.27	2,010,426.93

TEXAS REAL ESTATE COMMISSION (329) EXHIBIT K-2 COMBINING STATEMENT OF REVENUES.

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

- DISCRETELY PRESENTED COMPONENT UNIT

For the Year Ended August 31, 2018

		Component Unit GAAP Fund 1005 U/F (4056)	_	Component Unit GAAP Fund 1005 U/F (7056)	_	Component Unit GAAP Fund 1005 U/F (7193)	-	TOTALS EXHIBIT IX 2018 GAAP Fund 1005
OPERATING REVENUES								
Professional Fees	\$		\$	1,917,967.99	\$		\$	1,917,967.99
Sales of Goods and Services				155.90				155.90
Administrative Penalties						20,551.00		20,551.00
Other Operating Revenues - Non-pledged				4,822.57		,		4,822.57
Operating Revenues	•	0.00	-	1,922,946.46	-	20,551.00	-	1,943,497.46
OPERATING EXPENSES								
Salaries and Wages	\$	856.661.14		35,014.27				891,675.41
Payroll Related Costs	Ψ	311,523.45		33,014.21				311,523.45
Professional Fees and Services		42.804.81						42.804.81
Travel		30,380.81						30,380.81
Materials and Supplies		7,721.52		1,492.79				9,214.31
Communication and Utilities		23,262.80		1,402.70				23,262.80
Repairs and Maintenance		14,540.93						14,540.93
Rentals & Leases		39,336.60						39,336.60
Printing and Reproduction		12.50						12.50
Depreciation and Amortization Expense (Note 2)				12,295.68				12,295.68
Interest		2.42		,				2.42
Other Expenditures		48,931.57				129.62		49,061.19
Operating Expenses	•	1,375,178.55	-	48,802.74	-	129.62	-	1,424,110.91
Operating Income (Loss)		(1,375,178.55)	-	1,874,143.72	_	20,421.38	-	519,386.55
NON OPERATING DEVENUE (EVPENOES)								
NON-OPERATING REVENUE (EXPENSES)	•		•	44 504 50	•		•	44 504 50
Investment Income (Non-Pledged)	\$		\$	11,534.50	\$	F00 F0	\$	11,534.50
Interest On Local Deposits Total Other Non-operating Revenues (Expenses)	•	0.00	-	8,298.88 19,833.38	-	583.56 583.56	-	8,882.44 20,416.94
, , ,	-		-	· · · · · · · · · · · · · · · · · · ·	-		-	<u> </u>
Income Before Other Revenues, Expenses, Gains, Losse	es and	l Transfers						
	Ē	(1,375,178.55)	-	1,893,977.10	-	21,004.94	-	539,803.49
OTHER REVENUES, EXPENSES, GAINS/LOSSES AND	TRA	NSFERS						
Transfer In-Note 1.G.	\$	1,398,818.64				0.00		1,398,818.64
Transfer Out-Note 1.G.		(25,275.00)		(1,398,818.64)		0.00		(1,424,093.64)
Cap Contrib/Endow/Special/Extra/Transfers	-	1,373,543.64	-	(1,398,818.64)	-	0.00		(25,275.00)
Increase/(Decrease) in Net Assets	-	(1,634.91)	-	495,158.46	_	21,004.94	-	514,528.49
Net Position, September 1, 2017 Restatements		(18,534.77)		1,486,224.88		28,208.33		1,495,898.44 0.00
Net Position, September 1, 2017, as Restated		(18,534.77)	-	1,486,224.88	-	28,208.33		1,495,898.44
Net Position, August 31, 2018	\$	(20,169.68)	\$	1,981,383.34	\$_	49,213.27	\$	2,010,426.93